



# TOWN OF WALPOLE - FY'2014 BUDGET

Information Regarding FY'14 Budget  
Process & Financial Status

# Budget Presentation

**This presentation provides an overview of our financial process.**



**EXPENSES**



**REVENUES**



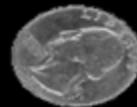
**FY'13 & FY'14 COMPS**



**SEWER & WATER**



**FREE CASH & CAPITAL**



**NEXT STEPS**

# EXPENSES SUMMARY

## EXPENDITURE SUMMARY:

<b>General O&amp;M Budgets</b>	<b>\$74,199,884.00</b>
<b>Debt Budget Supplement (Cap. Reserve)</b>	
<b>Cherry Sheet Offsets(<i>Sch. Lunch, Library</i>)</b>	<b>\$35,292.00</b>
<b>Special Ed. State Charges</b>	<b>\$18,135.00</b>
<b>Charter School Assessments To Be Raised</b>	<b>\$193,686.00</b>
<b>School Choice Sending Tuition</b>	<b>\$29,472.00</b>
<b>State &amp; County Assessments</b>	<b>\$825,737.00</b>
<b>Stabilization Appropriation Article</b>	<b>\$0.00</b>
<b>Other Articles Requiring Funding - SATM</b>	<b>\$0.00</b>
<b>Other Articles Requiring Funding - FATM</b>	
<b>School Medicaid Funding</b>	
<b>Other Local Expenses (Tax Title, etc.)</b>	<b>\$10,000.00</b>
<b>Contractual Funding - Spring</b>	
<b>Contractual Funding - Fall</b>	
<b>Contractual Offsets</b>	
<b>OPEB Appropriation</b>	<b>\$225,000.00</b>
<b>Overlay Appropriation</b>	<b>\$400,000.00</b>
<b>TOTAL EXPENDITURES</b>	<b>\$75,937,206.00</b>

# GENERAL O&M BUDGET

BUDGET	LINE ITEM	FY'2011	FY' 2012	FY'2013	FY'2014	FY'2014 TA	PERCENTAGE
	DESCRIPTION	EXPENDED	EXPENDED	BUDGET	Dept.Request	RECOMMEND	CHANGE
	<b>TOTAL GENERAL GOVERNMENT:</b>	<u>\$4,000,219.47</u>	<u>\$4,270,910.22</u>	<u>\$4,551,638.00</u>	<u>\$4,656,637.00</u>	<u>\$4,649,548.00</u>	<u>2.15%</u>
	<b>TOTAL PUBLIC SAFETY</b>	<u>\$7,512,948.88</u>	<u>\$7,650,276.86</u>	<u>\$7,992,843.00</u>	<u>\$8,186,563.00</u>	<u>\$8,161,311.00</u>	<u>2.11%</u>
	<b>TOTAL PUBLIC EDUCATION:</b>	<u>\$33,171,481.83</u>	<u>\$34,283,249.65</u>	<u>\$37,397,818.00</u>	<u>\$38,674,947.00</u>	<u>\$38,330,000.00</u>	<u>2.49%</u>
	<b>TOTAL PUBLIC WORKS:</b>	<u>\$4,494,620.93</u>	<u>\$3,904,979.29</u>	<u>\$4,491,017.00</u>	<u>\$4,602,861.00</u>	<u>\$4,584,925.00</u>	<u>2.09%</u>
	<b>TOTAL HEALTH &amp; HUMAN SERVICES</b>	<u>\$491,447.95</u>	<u>\$517,589.53</u>	<u>\$529,239.00</u>	<u>\$569,435.00</u>	<u>\$572,512.00</u>	<u>8.18%</u>
	<b>TOTAL CULTURE &amp; RECREATION:</b>	<u>\$1,235,568.77</u>	<u>\$1,400,264.14</u>	<u>\$1,482,084.00</u>	<u>\$1,576,182.00</u>	<u>\$1,569,365.00</u>	<u>5.89%</u>
	<b>TOTAL DEBT &amp; INTEREST</b>	<u>\$2,815,839.03</u>	<u>\$2,682,027.83</u>	<u>\$3,183,883.00</u>	<u>\$3,107,503.00</u>	<u>\$3,107,503.00</u>	<u>-2.40%</u>
	<b>TOTAL ASSESSMENTS &amp; FRINGE BENEFITS</b>	<u>\$11,681,230.57</u>	<u>\$11,908,237.14</u>	<u>\$12,582,925.00</u>	<u>\$13,247,901.00</u>	<u>\$13,224,720.00</u>	<u>5.10%</u>
	<b>TOTAL OVERALL BUDGET:</b>	<u>\$65,403,357.43</u>	<u>\$66,617,534.66</u>	<u>\$72,211,447.00</u>	<u>\$74,622,029.00</u>	<u>\$74,199,884.00</u>	<u>2.75%</u>

# REVENUES SUMMARY

<b><u>REVENUE SUMMARY:</u></b>	<b>February 4, 2013</b>
<b>Tax Levy</b> <i>(includes debt exclusions &amp; New Growth)</i>	<b>\$59,307,774.00</b>
<b>State (Cherry Sheet) Aid</b>	<b>\$9,915,493.00</b>
<b>Local Receipts</b>	<b>\$4,850,925.00</b>
<b>Sewer &amp; Water Indirects</b>	<b>\$1,054,774.00</b>
<b>Overlay Surplus</b>	<b>\$50,000.00</b>
<b>Free Cash - Spring ATM</b>	<b>\$0.00</b>
<b>Free Cash - Fall ATM</b>	
<b>Free Cash - School Medicaid</b> <i>(Fall)</i>	
<b>Stabilization Fund</b>	<b>\$0.00</b>
<i>(Current Balance \$1,559,317)</i>	
<b>Other Available Funds - Gen. Govt.</b>	<b>\$758,412.00</b>
<b>TOTAL FY'2014 PROJECTED REVENUES:</b>	<b>\$75,937,378.00</b>

# TAX LEVY

	<u>Estimate FY'2014</u>	<u>Recap FY'2013</u>	<u>FY'2012 Recap</u>	<u>FY'2011 Recap</u>	<u>FY'2010 Recap</u>
(1) Property Tax Base Pre 2 1/2 Growth	\$55,754,972.00	\$50,669,188.68	\$48,840,827.00	\$47,054,580.00	\$44,944,459.00
(2) 2 1/2 % Growth	\$1,393,874.30	\$1,266,729.72	\$1,221,020.68	\$1,176,364.50	\$1,123,611.48
(3) TOTAL [#1 + #2]	\$57,148,846.30	\$51,935,918.39	\$50,061,847.68	\$48,230,944.50	\$46,068,070.48
(4) Debt Exclusion Figures:					
a) Boyden School				\$0.00	(\$113,182.00)
b) Old Post Road School	(\$141,570.00)	\$32,680.00	\$51,430.00	\$60,430.00	\$69,340.00
c) Adams Farm Purchase	\$447,450.00	\$471,050.00	\$489,850.00	\$503,750.00	\$527,964.00
d) High School Design BANS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
e) High School Project BANS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
f) 2000 Elementary Schools Project	\$351,938.00	\$363,438.00	\$374,938.00	\$385,863.00	\$396,213.00
g) High School Supplemental Bonds	\$36,331.00	\$42,356.00	\$43,421.00	\$44,336.00	\$45,311.00
h) High School Bond	\$468,196.00	\$480,147.00	\$491,614.00	\$501,465.00	\$513,998.00
i) High School Design Bond	\$14,533.00	\$14,903.00	\$15,258.00	\$15,563.00	\$15,888.00
j) Library Construction Bonds/Bans	\$482,050.00	\$491,350.00	\$500,650.00	\$509,950.00	
k) TOTAL	\$1,658,928.00	\$1,895,924.00	\$1,967,161.00	\$2,021,357.00	\$1,455,532.00
(5) New Growth Estimate	\$500,000.00	\$819,054.00	\$607,341.00	\$609,882.00	\$986,510.00
(6) General Override	\$0.00	\$3,000,000.00	\$0.00	\$0.00	\$0.00
(7) Capital Exclusion	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
(8) TOTAL PROPERTY TAX: [#3 + #4g + #5 + #6 + #7]	\$59,307,774.30	\$57,650,896.39	\$52,636,349.68	\$50,862,183.50	\$48,510,112.48
(9) Unused Levy Amount	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
(10) TOTAL PROPERTY TAX LEVY: [#8 + #9]	\$59,307,774.30	\$57,650,896.39	\$52,636,349.68	\$50,862,183.50	\$48,510,112.48

# STATE LOCAL AID

	<u>FY'2014 GOV. HOUSE 1</u>	<u>FY'2014 TA ESTIMATED</u>	<u>FY'2013 FINAL</u>	<u>Actual FY'2012</u>	<u>Actual FY'2011</u>
<b>EDUCATION:</b>					
Chapter 70	\$7,904,684.00	\$7,325,008.00	\$7,325,008.00	\$7,106,855.00	\$7,068,906.00
School Transportation Programs	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
School Construction Debt Reimb.	\$141,570.00	\$141,570.00	\$141,570.00	\$141,570.00	\$141,570.00
Tuition Of State Wards	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Retired Teachers Pensions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Charter Tuition Reimbursement	\$15,441.00	\$15,441.00	\$27,671.00	\$56,856.00	\$72,765.00
Charter School Capital Facilities	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Racial Equality	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
School Lunch	\$16,592.00	\$16,592.00	\$17,437.00	\$19,015.00	\$17,241.00
Education Sub-Total	\$8,078,287.00	\$7,498,611.00	\$7,511,686.00	\$7,324,296.00	\$7,300,482.00
<b>GENERAL GOVERNMENT:</b>					
Lottery Aid	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Additional Assistance	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<i>General Municipal Aid</i>	\$2,155,690.00	\$2,155,690.00	\$2,155,690.00	\$1,999,825.00	\$2,155,690.00
<i>Annual Formula Local Aid</i>	\$75,926.00	\$0.00	\$0.00	\$0.00	\$0.00
Highway Fund	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Local Share of Racing Taxes	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Police Career Incentive	\$0.00	\$0.00	\$0.00	\$0.00	\$16,410.00
Veterans Benefits	\$45,037.00	\$45,037.00	\$39,184.00	\$33,033.00	\$34,732.00
Veterans, Blind, Surv. Spouse Exemptions	\$117,890.00	\$117,890.00	\$117,953.00	\$118,228.00	\$119,677.00
Elderly Exemptions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<i>Exemptions Reimbursement Total</i>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
State Owned Land	\$79,565.00	\$79,565.00	\$79,507.00	\$79,481.00	\$76,736.00
Public Libraries	\$18,700.00	\$18,700.00	\$18,808.00	\$18,033.00	\$18,046.00
Gen. Gov. Sub-Total	\$2,492,808.00	\$2,416,882.00	\$2,411,142.00	\$2,248,600.00	\$2,421,291.00
<b>TOTAL STATE AID PROJECTION:</b>	<b>\$10,571,095.00</b>	<b>\$9,915,493.00</b>	<b>\$9,922,828.00</b>	<b>\$9,572,896.00</b>	<b>\$9,721,773.00</b>

# LOCAL RECEIPTS

	<u>Estimated</u> <u>SATM FY'2014</u>	<u>Estimated</u> <u>FY'2013</u>	<u>FY'2012 Actual</u>	<u>FY'2011 Actual</u>	<u>FY'2010 Actual</u>
<b>GENERAL GOVERNMENT:</b>					
Motor Vehicle Excise	\$3,164,425.00	\$3,110,000.00	\$3,240,666.57	\$2,820,475.00	\$2,942,109.00
Other State Taxes (Meals, Hotels, etc.)	\$400,000.00	\$314,000.00	\$405,221.87	\$299,975.00	\$0.00
Penalties & Interest	\$175,000.00	\$160,000.00	\$296,214.71	\$201,876.00	\$195,914.00
Payment In Lieu of Tax (Housing Auth, etc)	\$4,000.00	\$4,000.00	\$8,128.58	\$0.00	\$4,040.00
Town Fees	\$102,500.00	\$117,000.00	\$165,196.66	\$120,341.00	\$112,457.00
Rental Income	\$125,000.00	\$75,000.00	\$126,206.56	\$134,749.00	\$79,163.00
Department Revenue - Schools	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00
Department Revenue - Library	\$14,000.00	\$14,000.00	\$11,269.07	\$13,101.00	\$15,075.00
Department Revenue - Cemeteries	\$11,000.00	\$11,000.00	\$14,486.00	\$17,929.00	\$19,955.00
Department Revenue - Recreation	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Department Revenue - All Others	\$90,000.00	\$90,000.00	\$91,239.81	\$98,221.00	\$103,247.00
Licenses & Permits	\$650,000.00	\$640,000.00	\$1,271,449.67	\$658,972.00	\$686,831.00
Fines & Forfeits	\$60,000.00	\$60,000.00	\$81,096.50	\$69,848.00	\$57,100.00
Investment Income	\$25,000.00	\$45,000.00	\$23,993.20	\$38,130.00	\$53,304.00
Miscellaneous State & Federal Revenue	\$0.00	\$0.00	\$178,600.01	\$175,202.00	\$96,587.00
Special Assessments	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Student Parking Fees	\$0.00	\$0.00	\$28,300.00	\$35,000.00	\$36,550.00
Supplemental Assessments	\$20,000.00	\$20,000.00	\$41,086.56	\$51,791.00	\$29,637.00
State Prison Mitigation Funds - Additional	\$0.00	\$0.00	\$782,870.90	\$0.00	\$0.00
<b>TOTAL LOCAL RECEIPTS PROJECTION:</b>	<b>\$4,850,925.00</b>	<b>\$4,670,000.00</b>	<b>\$6,776,026.67</b>	<b>\$4,745,610.00</b>	<b>\$4,441,969.00</b>

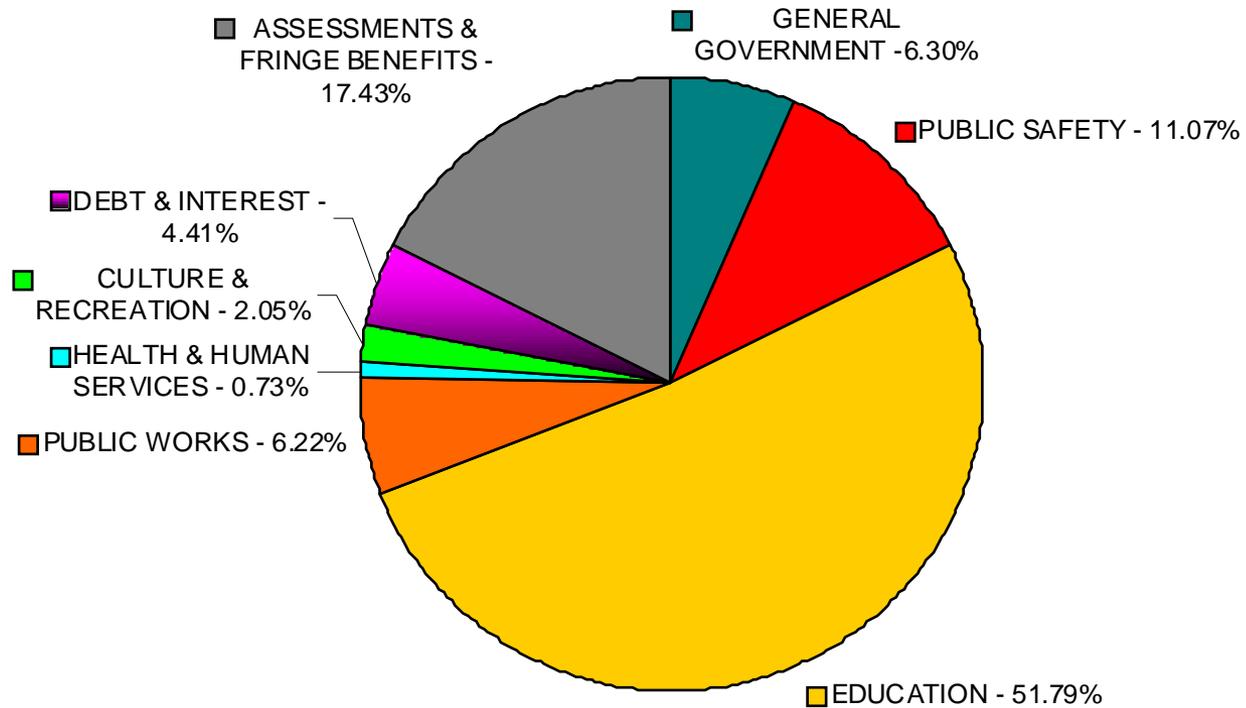
# OTHER AVAILABLE FUNDS

	<u>FY'2014 Projected</u>	<u>Recap Y'2013</u>	<u>Recap FY'2012</u>	<u>Recap FY'2011</u>
<b>GENERAL GOVERNMENT:</b>				
Ambulance Fund Receipts	\$650,000.00	\$650,000.00	\$650,000.00	\$650,000.00
Prison Host Community Grant	\$0.00	\$30,000.00	\$0.00	\$0.00
Tax Title Account Transfer	\$0.00	\$0.00	\$0.00	\$0.00
RMV Marking Fees (moved to LR - FY'13)	\$0.00	\$0.00	\$15,000.00	\$15,000.00
Capital Reserve Stabilization Interest	\$0.00	\$0.00	\$0.00	\$0.00
Cemetery Fund Sale of Plots	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00
Charter School State Assistance	\$0.00	\$0.00	\$0.00	\$0.00
Balance of Bond Premiums - General	\$0.00	\$0.00	\$0.00	\$0.00
Septic Loan Program Assistance	\$1,762.00	\$4,107.00	\$2,039.00	\$2,232.00
Sale Of Real Estate	\$0.00	\$0.00	\$0.00	\$0.00
Health Insurance Trust Reserve	\$103,650.00	\$100,000.00	\$100,000.00	\$100,000.00
<b>TOTAL AVAIL. FUNDS PROJECTION:</b>	<b>\$758,412.00</b>	<b>\$787,107.00</b>	<b>\$770,039.00</b>	<b>\$770,232.00</b>

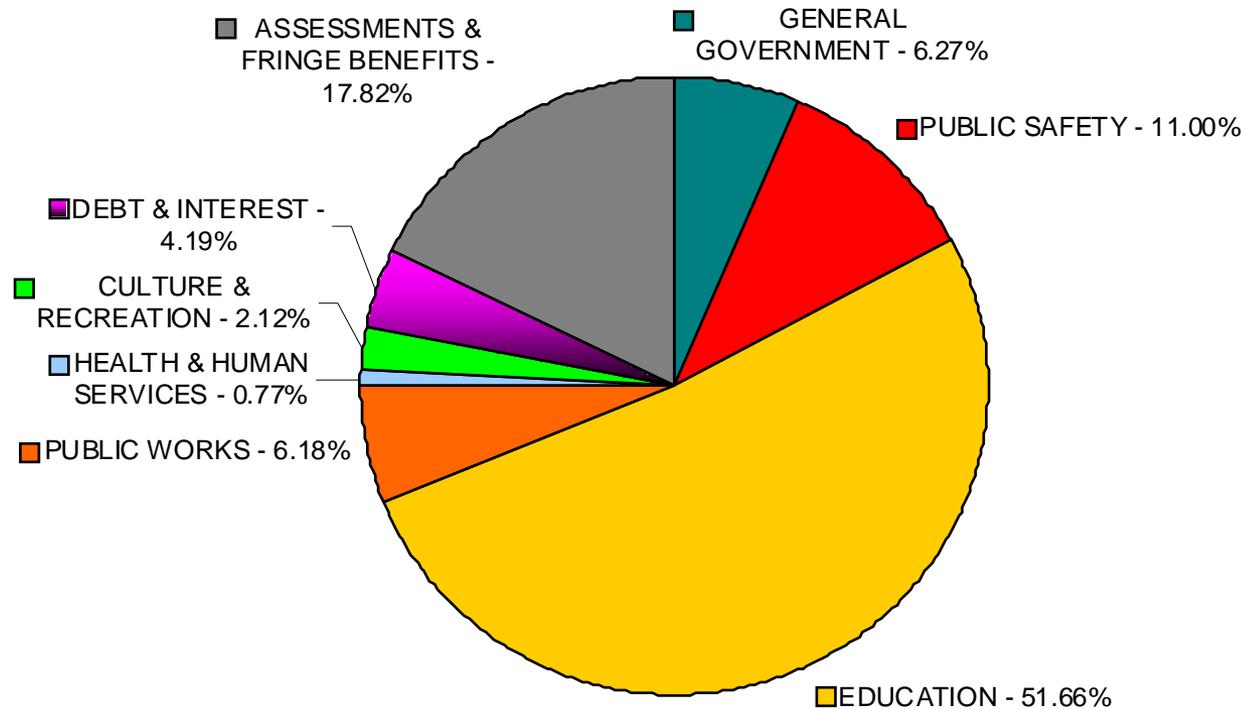
# 66% / 34% FUNDING ALLOCATION

<b>FY'2013 Revenue</b>			<b>\$ 73,871,800.00</b>
<b>FY'2014 Proposed Revenue</b>			<b>\$ 75,937,378.00</b>
<b>Difference</b>			<b>\$ 2,065,578.00</b>
<b>FY'2012 State Charges &amp; Assessments</b>			<b>\$ 1,089,108.00</b>
<b>FY'2013 State Charges &amp; Assessments</b>			<b>\$ 1,067,030.00</b>
<b>Difference</b>			<b>\$ (22,078.00)</b>
<b>Offsets FY'13</b>			<b>\$ 36,245.00</b>
<b>Offsets FY'14</b>			<b>\$ 35,292.00</b>
<b>Difference</b>			<b>\$ (953.00)</b>
<b>REVENUE &amp; EXPENSES CHANGE</b>			<b>\$ 2,088,609.00</b>
<b>Increased Non Discretionary Costs</b>			
<i>Assessments &amp; Benefits</i>	<b>\$ 12,582,925.00</b>	<b>\$ 13,224,720.00</b>	<b>\$ 641,795.00</b>
<i>OPEB</i>	<b>\$ 125,000.00</b>	<b>\$ 225,000.00</b>	<b>\$ 100,000.00</b>
<i>Debt</i>	<b>\$ 3,183,883.00</b>	<b>\$ 3,107,503.00</b>	<b>\$ (76,380.00)</b>
<i>Tri-County</i>	<b>\$ 799,373.00</b>	<b>\$ 825,000.00</b>	<b>\$ 25,627.00</b>
<i>Norfolk Aggie</i>	<b>\$ 40,000.00</b>	<b>\$ 30,000.00</b>	<b>\$ (10,000.00)</b>
<i>Solid Waste</i>	<b>\$ 1,586,974.00</b>	<b>\$ 1,611,873.00</b>	<b>\$ 24,899.00</b>
<b>TOTAL</b>			<b>\$ 705,941.00</b>
<b>Amount Available For Disc. Spending</b>			<b>\$ 1,382,668.00</b>
<b>School Budget Change</b>	<b>\$ 36,558,445.00</b>	<b>\$ 37,475,000.00</b>	<b>\$ 916,555.00</b>
<b>Percentage Of Total Available</b>			<b>66%</b>

# FY'2013 SUMMARY



# FY'2014 SUMMARY



# The Balancing Act

February 4, 2013

<b>TOTAL PROJECTED REVENUES</b>	<b>\$75,937,378.00</b>
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<b>TOTAL PROJECTED EXPENDITURES</b>	<b>\$75,937,206.00</b>
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<b>NET SURPLUS (DEFICIT)</b>	<b>\$172.00</b>
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# SEWER & WATER BUDGETS

February 4, 2013

<b>Water Department Enterprise Fund</b> <i>(includes \$940,000 Retained Earnings expenditure)</i>	<b>\$5,011,465.00</b>
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<b>Sewer Department Enterprise Fund</b>	<b>\$4,412,992.00</b>
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<b>TOTAL SEWER &amp; WATER BUDGETS:</b>	<b>\$9,424,457.00</b>
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# FREE CASH STATUS

DESCRIPTION	AMOUNT
<b>Fall 2012 (FY'2013) DOR Certified Amount</b>	<b>\$3,917,797</b>
<i>FATM 2012 Articles (#4 Parking)</i>	<i>(\$28,300)</i>
<i>FATM 2012 Town Meeting Capital</i>	<i>(\$335,600)</i>
<i>FATM 2012 Medicaid Receipts Transfer To Schools</i>	<i>(\$264,760)</i>
<i>FY'2013 OPEB Fund Allocation - Additional Amount FATM 2012</i>	<i>(\$250,000)</i>
<i>FY'2013 Stabilization Fund Allocation - Additional Amount FATM 2012</i>	<i>(\$100,000)</i>
Downtown Design Reserve	(\$600,000)
Litigation Reserve	(\$250,000)
FY'2013 Snow & Ice Hold Back	(\$500,000)
FY'2013 Operational Holdback/State Aid Reserves	(\$250,000)
FY'2013 IDEA Education Mandate Reserves	(\$250,000)
<b>FATM 2012 ENDING BALANCE</b>	<b>\$1,089,137</b>
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FY'2014 SATM Capital Improvements	(\$985,500)
FY'2013 Operating Budget Addition	\$0
FY'2013 Snow & Ice Deficit	\$0
MAY 2013 SATM ARTICLES RESERVES <i>(est.)</i>	<i>(\$50,000)</i>
<b>PROJECTED SATM ENDING "AVAILABLE" BALANCE</b>	<b>\$53,637</b>
<b>PROJECTED SATM ENDING "UNCOMMITTED" BALANCE</b>	<b>\$1,903,637</b>

# CAPITAL PROJECT FUNDING

## CAPITAL BUDGET RECOMMENDED FUNDING SOURCES

<b>Free Cash</b>		<b>\$985,500</b>
<b>Stabilization</b>		<b>\$0</b>
<b>Overlay Surplus</b>		<b>\$20,000</b>
<b>Ambulance Fund</b>		<b>\$52,850</b>
<b>Water Retained Earnings Funds</b>		<b>\$274,500</b>
<b>Sewer I&amp;I Funds &amp; MWRA Grant/Loan</b>		<b>\$0</b>
<b>Sewer Retained Earnings</b>		<b>\$52,000</b>
<b>Borrowing (General Fund)</b>		<b>\$3,866,000</b>

# PROPOSED TM ARTICLES

## *(Non-Capital)*

ARTICLE #	DESCRIPTION	COST	SOURCE
12	OPEB Trust	\$225,000.00	Taxation
16	Sidewalks & Streets Rehab	\$200,000.00	Borrowing
21 & 22	Facility Designs (Senior Ctr. & Police)	????	Debt Budget?
23	Posible DOC Land Acquisition	25,800?	Free Cash
24,25,26,27	Street Acceptances	\$1,441.00	Free Cash
30	Starlight Drive & Old Town Road	\$158,446.00	Passbook Settlement



# NEXT STEPS

- 1) Finalize Health Insurance Rates
- 2) Monitor Progress On State Budget
- 3) Continue Dialogue On Facilities Plan
- 4) Build On OPEB Process
- 5) Plan, Plan, Plan:
  - Manage Projected FY'15 & FY'16 Debt Changes
  - Protect Fund Balance & Build Reserves
  - Sustainability vs. Quick Fixes – The New “Norm”